

1 Legal Status and principal activities

Galfar Engineering and Contracting SAOG (the “Parent Company”) is a Public joint stock company registered under the Commercial Companies Law of the Sultanate of Oman, 2019 and listed on Muscat Securities Market.

The principal activities of Galfar Engineering and Contracting SAOG and its subsidiaries (the “Group”) are road, bridge and airport construction, oil and gas including EPC works, civil and mechanical construction, public health engineering, electrical, HVAC, ready-mix concrete production and sale, plumbing and maintenance contracts.

2 Summary of material accounting policies**2.1 Basis of preparation and presentation**

These consolidated financial statements comprise the Parent Company and its subsidiaries (together referred to as “the Group”), the details of which are set out in note 14. The separate financial statements represent the financial statements of the Parent Company on a standalone basis. The consolidated and separate financial statements are collectively referred to as “the financial statements”.

Statement of compliance

The financial statements have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB), interpretations issued by the IFRS Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS and applicable requirements of the Commercial Companies Law of 2019 and the Financial Services Authority (FSA).

These financial statements have been presented in Rial Omani which is the functional and presentation currency for the Parent Company and all values are rounded to nearest thousand (RO’000s) except when otherwise indicated.

Historical cost convention

These financial statements have been prepared on a historical cost basis except where otherwise described in the accounting policies.

2.2 New and amended standards and interpretations

The Parent Company and the Group have applied the following amendments for the first time for their annual reporting period commencing 1 January 2025:

- *Classification of Liabilities as Current or Non-current and Non-current liabilities with covenants – Amendments to IAS 1*
- *Lease liability in sale and leaseback – Amendments to IFRS 16*
- *Supplier Finance Arrangements - Amendments to IAS 7 and IFRS 7*

The amendments listed above did not have any material impact on the amounts recognised in the current and prior periods. The Parent Company and the Group are currently assessing the impact on the future periods.

2.3 New standards and interpretations not yet adopted

The following standards, amendments and interpretations to existing standards have been published and are not mandatory for the 31 March 2025 reporting periods and have not been early adopted. The Parent Company and the Group is currently assessing the impact of these standards, amendments or interpretations on the future period:

- Amendments to the Classification and Measurement of Financial Instruments – Amendments to IFRS 9 and IFRS 7 (effective for annual periods beginning on or after 1 January 2026)
- IFRS 19 Subsidiaries without Public Accountability: Disclosures (effective for annual periods beginning on or after 1 January 2027)
- IFRS 18 Presentation and Disclosure in Financial Statements (effective for annual periods beginning on or after 1 January 2027)

2 Summary of material accounting policies (continued)

2.4 Going concern

As at 30 September 2025, the Parent Company and the Group had a positive net equity of RO 25.4 million and RO 20.3 million respectively (2024: RO 24.8 million and RO 19.4 million respectively). The Parent company and the Group had net current liability position of RO 6.4 million and RO 13.9 million respectively (2024: net liability position of RO 8.8 million at the Parent Company level and net liability position of RO 13.2 million at the Group level).

Further, the Parent Company and the Group had accumulated losses of RO 4.7 million and RO 10.9 million respectively (2024: RO 5.2 million and RO 11.6 million respectively).

The Board of Directors have carried out their assessment of the going concern assumption and believe that the Parent Company and the Group has access to sufficient financial resources to continue to meet its financial commitments for the foreseeable future when they become due. The Board of Directors believe that the Parent Company and the Group will continue as a going concern for at least twelve months from the reporting date. The Board of Directors believe that the Parent Company and the Group will achieve its objectives in the short, medium, and long term. Hence, these financial statements have been prepared on a going concern basis.

The Board of Directors have taken into account various factors to form a conclusion that the use of going concern assumption is appropriate for the financial statements. These include:

- During the period 2025, the Parent Company expects realisation of old receivables and estimates that there is sufficient cash flow to continue the business without any disruption;
- The Parent Company has never defaulted in servicing its lenders and the Group is committed to meeting all the loan repayment obligations as they fall due. The Parent Company continues to have multiple avenues for raising both short term and long-term financing. Further, the Parent Company regularly pays its employees and creditors;
- The Parent Company and the Group continues to build on its market position as one of the Oman's largest construction entities and have a strong order book of RO 801 million (Dec 2024: RO 1000 million);
- The Board of Directors have taken necessary measures to strengthen the financial position of the Group and also to improve the Group's profitability in coming years. In addition to the initiatives set out above, the Directors/management continue to look at various sources of funding support and other long-term investment options to provide the working capital required for the business. Non-essential capital expenditure has been frozen and initiatives to reduce corporate overheads and improve cost control have been launched; and

2.5 Consolidation

(a) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The Group uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred, and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the consolidated statement of comprehensive income.

Inter-group transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

2 Summary of material accounting policies (continued)

2.5 Consolidation (continued)

The financial statements of the subsidiaries are incorporated into the consolidated financial statements of the Parent Company. Investments in subsidiaries are stated at cost less any impairment in the Parent Company's financial statements.

(b) Transactions with non-controlling interests

The Group treats transactions with non-controlling interests as transactions with equity owners of the Group. For purchases from non-controlling interests, the difference between any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

When the Group ceases to have control or significant influence, any retained interest in the entity is remeasured to its fair value, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss. If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

(c) Associates

Associates are all entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting and are initially recognised at cost. The Group's investment in associates includes goodwill identified on acquisition, net of any accumulated impairment loss.

The Group's investments in its associates are accounted for under the equity method of accounting. However, in the Parent Company's standalone financial statements, the investment in an associate is carried at cost less impairment.

Under equity method of accounting, the Group's share of its associates' post-acquisition profits or losses is recognised in the statement of comprehensive income. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the Group's share of losses in an associate equal or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

2 Summary of material accounting policies (continued)

2.6 Property, plant and equipment

All items of property, plant and equipment held for the use of Group's activities are recorded at cost less accumulated depreciation and any identified impairment. The cost of property, plant and equipment is the purchase price together with any incidental expenses. When significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciation. Likewise, when a major inspection is performed; its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in the statement of comprehensive income as incurred.

Depreciation is charged so as to write off the cost of property, plant and equipment over their estimated useful lives, using the straight-line method, on the following bases:

Buildings and camps	4 - 30 years
Plant and machinery	7 - 10 years
Motor vehicles and equipment	7 - 10 years
Furniture and equipment	6 years
Project equipment and tools	6 years

The lands are not depreciated as they have an indefinite useful life.

The assets' residual values, useful lives and methods of depreciation are reviewed at each financial year end. Where the carrying value of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset, calculated as the difference between the net disposal proceeds and the carrying amount of the asset, is recognised in the statement of comprehensive income when the asset is derecognised.

2.7 Capital work-in-progress

Properties in the course of construction for production, rental or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognised impairment loss. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

2.8 Intangible assets

Computer software costs (including under development) that are directly associated with identifiable and unique software products and have probable economic benefits exceeding the costs beyond one year are recognised as an intangible asset. Direct costs include staff costs of the software development team and an appropriate portion of relevant overheads. Computer software costs recognised as an intangible asset are amortised using the straight-line method over the estimated useful life of five years.

The amortisation period and amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period.

Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the statement of comprehensive income in the expense category that is consistent with the function of the intangible assets.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of comprehensive income when the asset is derecognized

2 Summary of material accounting policies (continued)

2.9 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost comprises purchase price and all direct costs incurred in bringing the inventories to their present location and condition. Cost is calculated using the weighted average method. Net realisable value represents the estimated selling price less all estimated costs to be incurred in marketing, selling and distribution. Provision is made where necessary for obsolete, slow moving and defective items.

2.10 Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation annually or are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment annually or whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and the asset's value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that in the past been impaired are reviewed for possible reversal of the impairment at each reporting date.

At the time of assessing the impairment on its investments in associates, the Group determines, after application of the equity method, whether it is necessary to recognise an additional impairment loss of the Group's investment in its associates. The Group determines at each reporting date whether there is any objective evidence that the investment in associates is impaired. If this is the case the Group calculates the amount of impairment as being the difference between the fair value of the associate and the acquisition cost and recognises the amount in the statement of comprehensive income.

Investments in subsidiaries are stated at cost less any impairment in the Parent Company's standalone financial statements.

2.11 Financial instruments

(a) Financial assets

(i) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (FVOCI).

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

(ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognized on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

2 Summary of material accounting policies (continued)

2.11 Financial instruments (continued)

(a) Financial assets (continued)

(iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

- **Amortized cost:** Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortized cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognized directly in profit or loss and presented in other gains/(losses) together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of profit or loss.

FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognized in profit or loss. When the financial asset is derecognized, the cumulative gain or loss previously recognized in OCI is reclassified from equity to profit or loss and recognized in other gains/(losses). Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other gains/(losses) and impairment expenses are presented as separate line item in the statement of profit or loss.

- **FVPL:** Assets that do not meet the criteria for amortized cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognized in profit or loss and presented net within other gains/(losses) in the period in which it arises.

Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognized in profit or loss as other income when the Group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognized in other gains/(losses) in the statement of profit or loss as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

2 Summary of material accounting policies (continued)

2.11 Financial instruments (continued)

(a) Financial assets (continued)

Impairment of financial assets

IFRS 9 requires the Group to record an allowance for ECLs for all debt financial assets not designated at FVTPL and FVOCI (equity instruments). To measure the expected credit losses, trade receivables and contract assets have been grouped based on shared credit risk characteristics. The contract assets related to unbilled work in progress and have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Group has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

For trade receivables and contract assets, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical default rates, adjusted for current and forward- looking factors specific to the debtors and the economic environment.

The credit risk on a financial instrument is considered low, if the financial instrument has a low risk of default, the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

An external rating of ‘investment grade’ is an example of a financial instrument that may be considered as having low credit risk. They should, however, be considered to have low credit risk from a market participant perspective taking into account all of the terms and conditions of the financial instrument.

Exposure due to deposits at banks (whether rated or not) are also considered very low on default probability. However, the appropriate default probability adjustments are made to reflect industry standard practices along with pragmatism. The rating of the respective banks and the corresponding probability of default is considered for computation of expected credit losses.

At each reporting date, the Group assesses whether financial assets carried at amortised cost are credit- impaired. A financial asset is ‘credit- impaired’ when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit- impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or being past due for 365 days or more;
- it is probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

In all cases, the maximum period considered when estimating expected credit losses is the maximum contractual period over which the Group is exposed to credit risk.

(b) Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. The Group’s financial liabilities include trade and other payables, due to related parties, loans and borrowings including bank overdrafts and short- term borrowings.

2 Summary of material accounting policies (continued)

2.11 Financial instruments (continued)

(b) Financial liabilities (continued)

The measurement of financial liabilities depends on their classification, as described below:

Term Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest rate method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate.

The EIR amortisation is included as finance costs in profit or loss. This category generally applies to interest-bearing loans and borrowings.

Trade and other payables and due to related parties

Trade and other payables and due to related parties are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade and other payables and due to related parties are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in statement of comprehensive income.

2.12 Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

2.13 Cash and cash equivalents

Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. For the purpose of the cash flows statement, the Group considers cash in hand, bank balances, bank overdraft and short term deposits with a maturity of less than three months from the financial reporting date as cash and cash equivalents. The Group included its bank overdrafts as part of cash and cash equivalents. This is because these bank overdrafts are repayable on demand and form an integral part of the Group's cash management.

2.14 Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

2 Summary of material accounting policies (continued)

2.14 Leases (continued)

Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(a) Right-of-use assets

The Group recognises the right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less accumulated depreciation and impairment losses, if any, and adjusted for any re-measurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date, less any lease incentives received.

(b) Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating a lease, if the lease term reflects the Group exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognised as expense in the period in which the event or condition that triggers the payment occurs. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities are increased to reflect the accretion of interest and reduced for the lease payments made.

In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., a change in future payments resulting from a change in index or rate used to determine such lease payments) or a change in the assessment to purchase the underlying asset.

(c) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

Group as a lessor

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of comprehensive income due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

2 Summary of material accounting policies (continued)

2.15 Provisions

Provisions for restructuring costs and legal claims are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Restructuring provisions comprise lease termination penalties and employee termination payments. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation and the risks specific to the obligation.

2.16 Foreign currency translation

The financial statements are presented in Rial Omani, which is also the functional currency of the Parent Company.

Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Transactions in foreign currencies are initially recorded in the functional currency rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange ruling at the reporting date. All differences are taken to the statement of comprehensive income. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

As at the reporting date, the assets and liabilities of Group entities are translated into the functional currency of the Group financial statements (the Rial Omani) at the rate of exchange ruling at the reporting date and its statements of comprehensive income is translated at the average exchange rates for the period/year. Exchange differences arising on equity accounting of foreign subsidiary are taken directly to the foreign currency translation reserve. Foreign currency translation reserve is recognised in equity under cumulative changes in fair value

On disposal of the foreign operations, such exchange differences are recognised in the statement of comprehensive income as part of the profit or loss on sale. A write down of the carrying amount of a foreign operation does not constitute a disposal.

2.17 Provision for Employees' end of service benefits

Payment is made to Omani Government Social Security scheme under Royal Decree 72 / 91 for Omani employees.

End of service benefits are accrued in accordance with the terms of employment of the Group's employees at the reporting date, having regard to the requirements of the Oman Labour Law 2023 and in accordance with IAS 19 "Employee Benefits". Employee entitlements to annual leave are recognised when they accrue to employees and an accrual is made for the estimated liability for annual leave as a result of services up to the reporting date. The accrual relating to annual leave and leave passage is disclosed as a current liability, while the provision relating to end of service benefits is disclosed as a non-current liability.

Contributions to a defined contribution retirement plan for Omani employees in accordance with the Omani Social Insurances Law of 1991, are recognised as an expense in the consolidated statement of comprehensive income as incurred.

2 Summary of material accounting policies (continued)

2.18 Dividends on ordinary shares

Dividends on ordinary shares are recognised as a liability and deducted from equity when they are approved by the Parent Company's shareholders.

2.19 Taxation

Taxation is provided based on relevant tax laws of the respective countries in which the Group operates. Current tax is the expected tax payable on the taxable income for the period/year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided, using the liability method, on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on laws that have been enacted at the reporting date.

Deferred tax assets are recognised for all deductible temporary differences and carry-forward of unused tax assets and unused tax losses to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry-forward of unused tax assets and unused tax losses can be utilised.

The carrying amount of deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised. Income tax relating to items recognised directly in equity is recognised in equity and not in the statement of comprehensive income.

2.20 Revenue from contracts with customers

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding discounts, rebates, customer returns and other sales taxes or duty. The following specific recognition criteria must also be met before revenue is recognised:

The Group recognises revenue from contracts with customers based on a five-step model as set out in IFRS 15:

1. Identify the contracts with a customer: A contract is defined as an agreement between two or more parties that creates enforceable rights and obligations and sets out the criteria for every contract that must be met.
2. Identify the performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.
3. Determine the transaction price: The transaction price is the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.
4. Allocate the transaction price to the performance obligations in the contract: For a contract that has more than one performance obligation, the Group will allocate the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Group expects to be entitled in exchange for satisfying each performance obligation.
5. Recognise revenue when (or as) the entity satisfies a performance obligation at a point in time or over time.

2 Summary of material accounting policies (continued)

2.20 Revenue from contracts with customers (continued)

The Group satisfies a performance obligation and recognises revenue over time, if any of the following criteria is met:

- The customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs; or
- The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- The Group's performance does not create an asset with an alternative use to the Group and the entity has an enforceable right to payment for performance completed to date.

For performance obligations where none of the above conditions are not met, revenue is recognised at the point in time at which the performance obligation is satisfied. The Group is required to assess each of its contracts with customers to determine whether performance obligations are satisfied over time or at a point in time in order to determine the appropriate method of recognising revenue. The Group has concluded that for majority of its arrangements, it is either creating or enhancing an asset controlled by the customer or it is creating an asset with no alternative use and has an enforceable right to payment for work completed. Therefore, it meets the criteria to recognise revenue overtime and measure progress of its projects through the cost to complete method (input method) as it best depicts the transfer of control of products and services under each performance obligation.

For contracts where the predefined service rendered to the clients results in a steady flow of consistent fixed revenue periodically, the revenue is recognized based on the measured Value of Work Done (Output Method) and for the contracts where the predefined service with fixed agreed rates exists and where variable service rendered to the clients are based on individual orders with agreed rates, revenue is also measured based on the measured Value of Work Done (Output Method).

In addition, the Group uses the input method in accounting for its construction contracts. For computing input method revenue at each reporting date, the Group is required to estimate the stage of completion and costs to complete on its construction contracts. This requires the Group to make estimates of future costs to be incurred, based on work to be performed beyond the reporting date. These estimates also include the cost of potential claims by subcontractors and the cost of meeting other contractual obligations to the customers.

When the Group satisfies a performance obligation by delivering the promised goods or services it creates a contract asset based on the amount of consideration earned by the performance. Where the amount of consideration received from a customer exceeds the amount of revenue recognised this gives rise to a contract liability.

Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes and duty. The Group assesses its revenue arrangements against specific criteria to determine if it is acting as principal or an agent. The Group has concluded that it is acting as a principal in all of its revenue arrangements.

Variations which are in the nature of extension of existing scope of work are accounted for using cumulative catch-up adjustments to the cost to complete method of revenue recognition. Variation orders which require addition of distinct goods and services to the scope at discounted prices are accounted for prospectively and variation orders which require addition of distinct goods and services to the scope at standalone selling prices are accounted for as new contracts with the customers.

Claims are accounted for as variable consideration. They are included in contract revenue using the expected value or most likely amount approach (whichever is more predictive of the amount the entity expects to be entitled to receive) and it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the claim is subsequently resolved. A loss is recognised in the statement of comprehensive income when the expected contract costs exceed the total anticipated contract revenue.

The Group combines two or more contracts entered into at or near the same time with the same customer and accounts for the contracts as a single contract if one or more of the following criteria are:

- The two or more contracts entered into at or near the same time with the same customer are negotiated as a package, with a single commercial objective;
- The amount of consideration to be paid in one contract depends on the price or performance of the other contract; or
- The goods or services promised in the contracts (or some goods or services promised in each of the contracts) are a single performance obligation.

2 Summary of material accounting policies (continued)

2.20 Revenue from contracts with customers (continued)

If the above criteria are met, the arrangements are combined and accounted for as a single arrangement for revenue recognition.

Pre-contract cost of obtaining a contract with a customer is recognised as an asset if those costs are expected to be recovered.

Revenue is recognised in the statement of comprehensive income to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur and the revenue and costs, if applicable, can be measured reliably.

Financing component

In determining the transaction price, the Company adjusts the promised amount of consideration for the effects of the time value of money if the timing of payments agreed to by the parties to the contract provides the customer with a significant benefit of financing the transfer of goods or services to the customer.

The Company evaluates the contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. The Contracts where the payment is received more than one year from the between the transfer of the promised goods or services to the customer is adjusted for financing component. Finance income/ finance expense from deferred payments/advance payments are presented separately from contract revenue in the statement of comprehensive income.

2.21 Interest income

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate (EIR) applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

2.22 Dividend income

Dividend income from investments is recognised when the rights to receive payment has been established.

2.23 Contract costs

Contract costs include costs that relate directly to the specific contract and costs that are attributable to contract activity in general and can be allocated to the contract. Costs that relate directly to a specific contract comprise: site labour costs (including site supervision); costs of materials used in construction; depreciation of equipment used on the contract; costs of design, and technical assistance that is directly related to the contract.

The Group's contracts are typically negotiated for the construction of a single asset or a group of assets which are closely interrelated or interdependent in terms of their design, technology and function. In certain circumstances, the percentage of completion method is applied to the separately identifiable components of a single contract or to a group of contracts together in order to reflect the substance of a contract or a group of contracts.

Contract costs are recognised as expenses by reference to the stage of completion of the contract activity at the end of the reporting period. When it is probable that total contract cost exceeds total contract revenue the expected loss is recognised as expense immediately.

2.24 Contract work in progress

Work in progress on long term contracts is calculated at cost plus attributable profit, to the extent that this is reasonably certain after making provision for contingencies, less any losses foreseen in bringing contracts to completion and less amounts received and receivable as progress payments. In addition, work in progress represent the Group's right to consideration for services provided to the customers for which the Group's right remains conditional on something other than the passage of time. These are disclosed as 'Due from customers on contracts. Cost for this purpose includes direct labour, direct expenses and an appropriate allocation of overheads.

2 Summary of material accounting policies (continued)

2.24 Contract work in progress (continued)

For any contracts where receipts plus receivables exceed the book value of work done, the excess is included as 'Due to customers on contracts' in accounts payable and accruals. For impairment on contract work in progress, refer note 3(b).

2.25 Directors' remuneration

The Parent Company follows the Commercial Companies Law, and other latest relevant directives issued by Financial Services Authority (FSA), in regard to determination of the amount to be paid as Directors' remuneration. Directors' remuneration is charged to the statement of comprehensive income in the succeeding year to which they relate.

2.26 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares are shown in equity as a deduction, net of tax, from the proceeds.

2.27 Operating segments

Group Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision-Maker ("CODM"). The CODM, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors ('Board') that makes strategic decisions.

2.28 Earnings and net assets per share

Basic EPS amounts are calculated by dividing the profit / (loss) for the year attributable to the equity shareholders of the Parent Company by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period/year attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

Net assets per share is calculated by dividing the net assets attributable to ordinary shareholders of the Group by the number of ordinary shares outstanding at reporting date. Net assets for the purpose are defined as total equity.

2.29 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

2 Summary of material accounting policies (continued)

2.29 Fair value measurement (continued)

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re- assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

The fair value of financial instruments that are traded in active markets at each reporting date is determined by reference to quoted market prices or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs.

For financial instruments not traded in an active market, the fair value is determined using appropriate valuation techniques. Such techniques include discounted cash flow analysis or other valuation models.

The fair value of unquoted derivatives is determined by reference to the counter party's valuation at the period/year end.

3 Financial risk management

The Group's activities expose it to a variety of financial risks including the effects of changes in market risk (including foreign exchange risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group. Risk management is carried out by the management under policies approved by the Board of Directors.

(a) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise three types of risk: interest rate risk, currency risk and other price risk. Financial instruments affected by market risk include loans and borrowings, deposits, investments at fair value through comprehensive income.

(i) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The management has set up a policy to require the Group to manage its foreign exchange risk against their functional currency. The Group operates in international markets and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the US dollar, Euros, Pound sterling and all GCC currencies. As the exchange rate of the Rial Omani is pegged against most of the currencies, the Group is not subject to any significant currency risk.

3 Financial risk management (continued)

(a) Market risk (continued)

(ii) Interest rate risk

Interest rate risk arises from the possibility of changes in interest rates and mismatches or gaps in the amount of assets and liabilities that mature or are re-priced in a given period.

The Group has bank facilities which are interest bearing and exposed to changes in market interest rates. The Group borrows from commercial banks at commercial rates of interest. The interest rates are reset annually based on the rates prevailing at the time of renewal; however, the rates once set are usually fixed for the entire year for that specific tranche renewed. These interest rates are however exposed to changes in market rates.

Loans advanced at variable rates expose the Group to cash flow interest rate risk; whereas, the loans advanced at a fixed rate expose the Group to fair value interest rate risk. The Group analyses its interest rate exposure on a regular basis and reassesses the source of borrowings and renegotiates interest rates at terms favourable to the Group.

The Group has long term loan from a commercial bank at fixed rate of interest and hence does not have interest risk exposure; however, the interest rate approximates market rate and hence there is no material exposure to changes in fair value.

The short-term borrowing interest rates with banks are subject to change upon re-negotiation of the facilities which takes place on an annual basis in the case of overdrafts and at more frequent intervals in the case of short-term loans. The Group does not account for any fixed rate financial instruments at fair value through profit or loss and therefore a change in interest rate at the reporting date would not affect profit or loss.

(iii) Equity price risk

The Group does not hold any quoted investment.

(b) Credit risk

Credit risk primarily arises from credit exposures to customers, including outstanding receivables and committed transactions. The Group has a credit policy in place and exposure to credit risk is monitored on an ongoing basis. Credit evaluations are performed on all customers requiring credit over a certain amount. The Group seeks to limit its credit risk with respect to banks by only dealing with reputable banks and with respect to customers by setting credit limits for individual customers and monitoring outstanding receivables.

Impairment of financial assets

The Group has the following types of financial assets that are subject to the expected credit loss model:

- cash and cash equivalents
- contract work in progress
- contract and trade receivables
- other current assets (excluding advances and prepayments)
- Retention receivables

(i) Exposure to credit risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was:

	Parent Company		Consolidated	
	Sep, 2025	Dec, 2024	Sep, 2025	Dec, 2024
	RO'000	RO'000	RO'000	RO'000
Contract work in progress, contract and trade receivables	149,525	158,427	155,683	165,311
Retentions receivables	30,025	27,538	31,568	28,994
Other current assets (excluding advances and prepayments)	14,455	12,461	8,552	7,792
Deposits with banks	13,598	3,457	13,598	3,896
Cash and bank balances	5,549	7,421	6,107	8,707
	213,152	209,304	215,508	214,700

3 Financial risk management (continued)

(b) Credit risk (continued)

(i) Exposure to credit risk (continued)

The rest of the items of 'cash and cash equivalents' in the statement of financial position represent cash in hand.

Cash and cash equivalents and deposits with banks are subject to the impairment requirements of IFRS 9.

Contract work in progress, contract, trade receivables and retention receivables:

The Group applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables except for receivable from construction business for which Group applies general 3-stage impairment model.

Simplified approach

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected loss rates are based on the payment profiles of sales over a period ranging from 2 to 5 years before 30 September 2025 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Group has identified the GDP, inflation rates and average consumer prices of the Sultanate of Oman in which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

The exposure to credit risk for contract billed receivables, trade receivables and work in progress at the reporting date by type of customer was:

	Parent Company		Consolidated	
	Sep, 2025	Dec, 2024	Sep, 2025	Dec, 2024
	RO'000	RO'000	RO'000	RO'000
Government customers	75,436	90,290	75,436	90,290
Petroleum Development Oman	27,316	22,969	27,316	22,969
Other private customers	46,773	45,168	52,931	52,052
	<u>149,525</u>	<u>158,427</u>	<u>155,683</u>	<u>165,311</u>

(c) Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

In accordance with prudent liquidity risk management, the Group aims to maintain sufficient cash and an adequate amount of committed credit facilities. Management monitors rolling forecasts of the Group's liquidity reserve (comprising undrawn borrowing facilities) and cash and cash equivalents on the basis of expected cash outflows.

Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

3 Financial risk management (continued)

(c) Liquidity risk (continued)

Capital risk management (continued)

The Group monitors the capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and cash equivalents. Total capital including non-controlling interest is calculated as "Total equity" as shown in the statement of financial position plus net debt.

The gearing ratios at 30 September 2025 and 31 December 2024 were as follows:

	Parent Company		Consolidated	
	Sep, 2025 RO'000	Dec, 2024 RO'000	Sep, 2025 RO'000	Dec, 2024 RO'000
Total borrowings (Including lease liabilities)	85,853	83,811	91,131	89,255
Less: cash and cash equivalents	(5,532)	(7,408)	(6,102)	(8,694)
Net debt	80,321	76,403	85,029	80,561
Total equity	25,375	24,800	20,270	19,449
Total capital employed	105,696	101,203	105,299	100,010
Gearing ratio	76%	75%	81%	81%

4 Critical accounting estimates and judgments

The preparation of these financial statements requires the Directors to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

In the process of applying the Parent Company and the Group's accounting policies, the Directors have made various judgements. Those which the Directors have assessed to have the most significant effect on the amounts recognised in the financial statements have been discussed in the individual notes of the related financial statement line items.

The key assumptions concerning the future and other key sources of estimation of uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

(a) Revenue recognition

The revenue recognition of the Group in line with IFRS 15 requirements. It uses the input method in accounting for its construction contracts. At each reporting date, the Group is required to estimate the stage of completion and costs to complete on its construction contracts. This requires the Group to make estimates of future costs to be incurred, based on work to be performed beyond the reporting date. These estimates also include the cost of potential claims by subcontractors and the cost of meeting other contractual obligations to the customers.

Effects of any revision to these estimates are reflected in the period in which the estimates are revised. When the expected contract costs exceeds the total anticipated contract revenue, the total expected loss is recognised immediately, as soon as foreseen, whether or not work has commenced on these contracts. The Group uses its commercial and planning team to estimate the costs to complete of construction contracts. Factors such as delays in expected completion date, changes in the scope of work, changes in material prices, labour costs and other costs are included in the construction cost estimates based on best estimates updated on a regular basis.

4 Critical accounting estimates and judgments (continued)

(a) Revenue recognition (continued)

The Group includes variable consideration (including claims, re-measurable contract values and) in the transaction price to which it expects to be entitled from the inception of the contract. The amount of variable consideration will have to be restricted to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

(b) Impairment of financial assets

For calculation of loss allowance on financial assets the management uses estimates such as flow rates, forward looking factors, probability of default rates, loss given default, etc. Refer to note 3 (b) for Group's impairment policies.

The claims raised by the Group against the customers are mainly in relation to variations from the originally agreed contract scope, changes in costs incurred due to the effects of royal decrees issued after the commencement of contracts and additional costs incurred due to extension of the project completion time. Claims are determined mostly based on evaluation by third party consultants appointed by the Group and the Group's internal experts. The determination of claims to be recovered requires the use of estimates based on the evaluation performed by third party consultants and stage of negotiations of these claims with customers. The amount of claims which will be accepted by the customers after negotiations may be different from the amount claims recognized in the financial statements. Management is of the view that the amount of claims to be recovered from customers will not be less than the amount recognized in these financial statements.

Other estimates that involve uncertainties and judgments which have significant effect on the financial statements include whether any liquidated damages will apply when there has been a delay in completion of contracts.

An estimate of the collectible amount of trade accounts receivable is made when collection of the full amount is no longer probable. For individually significant amounts, this estimation is performed on an individual basis.

(c) Impairment of inventories

Inventories are held at the lower of cost and net realisable value. When inventories become old or obsolete, an estimate is made of their net realisable value through physical verification of inventories carried out annually. As majority of the inventories are at ongoing project sites these are considered as usable in nature by management as these are closely monitored by the respective project teams. Dedicated project teams also monitor surplus inventories on closed/completed jobs for assessing their usability to consider necessary provisions. Amounts which are not individually significant, but which are old or obsolete, are assessed collectively and a provision applied according to the inventory type and the degree of ageing or obsolescence. Management believes that provision of RO 647 (2024: RO 828) thousand for the Group is adequate. (refer Note 16).

(d) Useful lives of property, plant and equipment

The Group's management determines the estimated useful lives of its property, plant and equipment for calculating depreciation. The calculation of useful lives is based on management's assessment of various factors such as the operating cycles, the maintenance programs, and normal wear and tear using its best estimates (refer Note 2.6).

(e) Impairment of investments in subsidiaries and associates

The Group reviews its investments in an associate and subsidiaries periodically and evaluates for objective evidence of impairment. Objective evidence includes the performance of an associate and subsidiaries, significant decline in carrying value below its costs, the future business model, local economic conditions and other relevant factors. Based on objective evidences the Group determines the need for impairment loss on investment in an associate and subsidiaries (refer Notes 14 and 15).

4 Critical accounting estimates and judgments (continued)

(f) Taxes

Uncertainties exist with respect to the interpretation of tax regulations and the amount and timing of future taxable income. Given the wide range of business relationships and nature of existing contractual agreements, differences arising between the actual results and the assumptions made, or future changes to such assumptions, could necessitate future adjustments to tax income and expense already recorded. The Group establishes provisions, based on reasonable estimates, for possible consequences of finalisation of tax assessments of respective Group companies. The amount of such provisions is based on various factors, such as experience of previous tax assessments and differing interpretations of tax regulations by the taxable entity and the responsible tax authority.

(g) Leases – Group as a lessee

Significant judgement in determining the lease term of contracts with renewal and termination options. The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably

certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has the option, under some of its leases to lease the assets for additional terms. The Group applies judgement in evaluating whether it is reasonably certain to exercise the option to renew. That is, it considers all relevant factors that create an economic incentive for it to exercise the renewal.

After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise (or not to exercise) the option to renew or to terminate (e.g., a change in business strategy, construction of significant leasehold improvements or significant customization to the leased asset).

Leases – Estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in the lease, therefore it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the fund necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group ‘would have to pay’, which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary’s stand-alone credit ratings).

5 Revenue from contracts with customers

(a) Disaggregation of revenue from contracts with customers:

The group derives revenue from the transfer of goods and services over time and at a point in time. Geographically, almost all the revenue is derived from the same local market in the Sultanate of Oman.

Parent Company

Particulars	Sep, 2025 RO ‘000	Sep, 2024 RO ‘000
Timing of revenue recognition:		
Contract revenue - Over time	182,627	190,003
Sales and services - At a point in time	4,623	6,542
	187,250	196,545

Consolidated

Particulars	Sep, 2025 RO ‘000	Sep, 2024 RO ‘000
Timing of revenue recognition:		
Contract revenue - Over time	182,863	190,284
Sales and services - At a point in time	13,888	16,368
	196,751	206,652

5 Revenue from contracts with customers (continued)

(b) Assets and liabilities related to contracts with customers

The Parent Company and the Group have recognized the following assets and liabilities related to contracts with customers:

	Parent Company		Consolidated	
	Sep, 2025	Dec, 2024	Sep, 2025	Dec, 2024
	RO '000	RO '000	RO '000	RO '000
Contract billed receivables (Note 18)	86,373	86,619	86,954	87,167
Contract work-in-progress (Note 17)	62,504	70,482	62,874	70,883
Allowance for expected credit losses (Note 17 & 18)	(10,057)	(8,670)	(11,698)	(10,338)
Total	138,820	148,431	138,130	147,712

	Parent Company		Consolidated	
	Sep, 2025	Dec, 2024	Sep, 2025	Dec, 2024
	RO '000	RO '000	RO '000	RO '000
Contract liabilities relating to project revenue (unearned advance) (Note 30)	63,081	36,547	63,081	36,547
Total	63,081	36,547	63,081	36,547

The contract assets primarily relate to the Group's rights to consideration for work completed but not billed at the reporting date on construction projects.

The contract liabilities primarily relate to the advance consideration received from customers for the construction projects.

6 Other income

	Parent Company		Consolidated	
	Sep, 2025	Sep, 2024	Sep, 2025	Sep, 2024
	RO '000	RO '000	RO '000	RO '000
Gain on disposal of property, plant and equipment	434	1,524	498	1,637
Loss on foreign exchange	10	-	14	(13)
Miscellaneous income	615	1,030	1,061	1,448
	1,059	2,554	1,573	3,072

INTERIM CONDENSED STATEMENT OF FINANCIAL POSITION, 30-SEP-2025

7 Cost of contracts and services

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Sep, 2024 RO '000	Sep, 2025 RO '000	Sep, 2024 RO '000
Manpower costs (Note 9)	63,429	67,756	63,103	68,315
Materials	34,483	43,726	40,987	49,300
Sub-contracting costs	44,099	38,971	42,635	37,971
Fuel expenses	11,112	12,663	12,077	13,834
Plant and equipment hiring costs	1,696	6,201	2,081	6,588
Plant and equipment repair and maintenance expenses	3,833	5,468	4,428	6,359
Depreciation on property, plant and equipment (Note 11)	7,156	5,708	8,156	6,608
Training expenses	1,003	954	1,003	954
Depreciation on right-of-use assets (Note 13)	581	601	581	601
General and administrative expenses (Note 8)	9,681	10,183	10,363	10,925
	177,073	192,231	185,413	201,454

8 General and administrative expenses

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Sep, 2024 RO '000	Sep, 2025 RO '000	Sep, 2024 RO '000
Professional, legal and other fees	2,432	3,638	2,457	3,665
Electricity and water charges	2,707	3,140	2,851	3,384
Manpower costs (Note 9)	3,246	3,125	4,765	4,714
Insurance charges	1,655	1,504	1,693	1,527
Bank guarantee and other charges	1,698	1,199	1,717	1,209
Sub-contract expenses	410	342	410	342
Rent	331	278	348	279
Communication expenses	273	299	293	322
Tender fees	48	277	56	277
Depreciation and amortization expenses (Notes 11,12&13)	246	211	391	505
Repairs and maintenance – others	206	204	216	217
Printing and stationery expenses	127	117	133	127
Traveling expenses	108	115	111	118
Directors' sitting fee (Note 36)	35	36	35	36
Business promotion expenses	42	33	42	33
Corporate social responsibility expenses	20	6	20	6
Other general expenditure	390	647	86	779
	13,974	15,171	15,624	17,540
Less: Pertaining to cost of contracts and services (Note 7)	9,681	10,183	10,363	10,925
	4,293	4,988	5,261	6,615

9 Manpower costs

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Sep, 2024 RO '000	Sep, 2025 RO '000	Sep, 2024 RO '000
Salary and wages	57,591	58,391	58,347	59,968
Camp and catering expenses	7,527	10,452	7,527	10,452
Employees' end of service benefits (Note 31)	1,141	1,268	1,224	1,335
Hired salary and wages	304	468	304	468
Other expenses	103	218	457	722
Staff incentives	9	84	9	84
	66,675	70,881	67,868	73,029
Less: Pertaining to cost of contracts and services (Note 7)	63,429	67,756	63,103	68,315
Pertaining to general and administration expenses (Note 8)	3,246	3,125	4,765	4,714

10 Finance costs

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Sep, 2024 RO '000	Sep, 2025 RO '000	Sep, 2024 RO '000
Interest expense	4,185	3,304	4,511	3,473
Interest on lease liabilities	41	65	82	205
	4,226	3,369	4,593	3,678

INTERIM CONDENSED STATEMENT OF FINANCIAL POSITION, 30-SEP 2025

11 Property, plant and equipment - Parent Company

Particulars	Lands RO '000	Buildings & camps RO '000	Plant & machinery RO '000	Motor vehicles & equipment RO '000	Furniture & equipment RO '000	Project equipment & tools RO '000	Capital work in - progress RO '000	Total RO '000
1 January 2025	1278	42,907	96,667	51,276	11,439	17,953	4,200	225,720
Additions during the period	-	475	10,092	4,781	701	124	3,642	19,815
Disposal during the period	-	(935)	(1,869)	(1,418)	(171)	(21)	-	(4,415)
Transfers	-	-	27	-	173	17	(217)	-
As at 30 Sep 2025	1,278	42,446	104,917	54,639	12,142	18,073	7,625	241,120
1 January 2025	-	31,872	78,072	37,435	9,757	15,980	-	173,116
Charge for the period	-	1,530	2,829	2,259	326	420	-	7,364
Related to disposal	-	(1,233)	(1,868)	(1,416)	(167)	(22)	-	(4,706)
As at 30 Sep 2025	-	32,169	79,033	38,278	9,916	16,378	-	175,774
Net book value								
As at 30 Sep 2025	1,278	10,277	25,884	16,361	2,226	1,695	7,625	65,346

*Particulars	Lands RO '000	Buildings & camps RO '000	Plant & machinery RO '000	Motor vehicles & equipment RO '000	Furniture & equipment RO '000	Project equipment & tools RO '000	Capital work in - progress RO '000	Total RO '000
Cost								
1 January 2024	1278	35,854	96,965	45,931	10,252	17,547	3,777	211,604
Additions during the year	-	5,441	7,579	8,499	1,208	408	3,385	26,520
Disposal during the year	-	(664)	(8,333)	(3,154)	(250)	(3)	-	(12,404)
Transfers	-	2,276	456	-	229	1	(2,962)	-
As at 31 December 2024	1,278	42,907	96,967	51,276	11,439	17,953	4,200	225,720
Depreciation								
1 January 2024	-	30,722	83,355	38,157	9,712	15,371	-	177,317
Charge for the year	-	1,798	3,051	2,423	293	612	-	8,177
Related to disposal	-	(648)	(8,334)	(3,145)	(248)	(3)	-	(12,378)
As at 31 December 2024	-	31,872	78,072	37,435	9,757	15,980	-	173,116
Net book value								
As at 31 Sep 2024	1,278	11,035	18,595	13,841	1,682	1,973	4,200	52,604

INTERIM CONDENSED STATEMENT OF FINANCIAL STATEMENT WERE APPROVED BY THE BOARD OF DIRECTORS ON 12 NOVEMBER 2025

INTERIM CONDENSED STATEMENT OF FINANCIAL POSITION, 30-SEP 2025

11 Property, plant and equipment - Consolidated

Description	Lands RO '000	Buildings & camps RO '000	Plant & machinery RO '000	Motor vehicles & equipment RO '000	Furniture & equipment RO '000	Project equipment & tools RO '000	Capital work in – progress RO '000	Total RO '000
1 January 2025	1,557	43,098	109,760	58,268	11,868	17,992	4,200	246,743
Additions during the period	-	519	11,479	6,802	730	124	3,642	23,296
Disposal during the period	-	(935)	(2,677)	(1,257)	(122)	(21)	-	(5,012)
Transfers	-	-	27	-	173	17	(217)	-
As at 30 Sep 2025	1,557	42,682	118,589	63,813	12,649	18,112	7,625	265,027
1 January 2025	-	32,005	88,187	40,441	10,127	16,017	-	186,777
Charge for the period	-	1,536	3,322	2,760	347	420	-	8,385
Related to disposal	-	(1,234)	(2,076)	(1,593)	(130)	(22)	-	(5,055)
As at 30 Sep 2025	-	32,307	89,433	41,608	10,344	16,415	-	190,107
Net book value As at 30 Sep 2025	1,557	10,375	29,156	22,205	2,305	1,697	7,625	74,920

Description	Lands RO '000	Buildings & camps RO '000	Plant & machinery RO '000	Motor vehicles & equipment RO '000	Furniture & equipment RO '000	Project equipment & tools RO '000	Capital work in - progress RO '000	Total RO '000
Cost								
1 January 2024	1,557	36,040	111,176	51,995	10,650	17,585	3,777	232,780
Additions during the year	-	5,447	7,994	9,864	1,239	409	3,385	28,338
Disposal during the year	-	(665)	(9,866)	(3,591)	(250)	(3)	-	(14,375)
Transfers	-	2,276	456	-	229	1	(2,962)	-
As at 31 December 2024	1,557	43,098	109,760	58,268	11,868	17,992	4,200	246,743
Depreciation								
1 January 2024	-	30,849	94,030	41,099	10,067	15,408	-	191,453
Charge for the year	-	1,803	4,004	2,916	308	612	-	9,643
Related to disposal	-	(647)	(9,847)	(3,574)	(248)	(3)	-	(14,319)
As at 31 December 2024	-	32,005	88,187	40,441	10,127	16,017	-	186,777
Net book value As at 31 December 2024	1,557	11,093	21,573	17,827	1,741	1,975	4,200	59,966

INTERIM CONDENSED STATEMENT OF FINANCIAL STATEMENT WERE APPROVED BY THE BOARD OF DIRECTORS ON 12 NOVEMBER 2025

11 Property, plant and equipment (continued)

Depreciation of property, plant and equipment is allocated as follows:

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Sep, 2024 RO '000	Sep, 2025 RO '000	Sep, 2024 RO '000
Cost of contract and services (Note 7)	7,156	5,708	8,156	6,475
General and administrative expenses (Note 8)	208	174	229	194
	7,364	5,882	8,385	6,669

12 Intangible assets

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Costs				
Balance at beginning of the year	3,377	3,312	3,496	3,428
Additions during the period/year	1	65	12	68
Balance at end of the period/year	3,378	3,377	3,508	3,496
Amortisation				
Balance at beginning of the year	3,243	3,192	3,357	3,297
Charge for the period/year (Note 8)	38	51	43	60
Balance at end of the period	3,281	3,243	3,400	3,357
Net book value	97	134	108	139

Intangible assets comprise of computer software RO 97 (2024: RO 134) thousand in Parent Company and computer software RO 108 (2024: RO 139) thousand in consolidated.

13 Right of use assets

The Group has lease contracts for various items of land, building, vehicles and other equipment used in its operations. Leases of land and building generally have lease terms between 2 to 25 years, while vehicles and other equipment generally have lease terms between 1 to 5 years.

The Group also has certain leases of vehicles and machinery with lease terms of 12 months or less and leases of office equipment with low value. The Group applies the 'short-term lease' and 'low value lease' recognition exemptions for these leases.

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Costs				
Balance at beginning of the year	6,898	6,643	8,296	8,553
Additions during the period/year	181	255	490	(257)
Balance at end of the period/year	7,079	6,898	8,786	8,296
Depreciation				
Balance at beginning of the year	3,996	3,194	4,735	3,786
Charge for the period/year (Note 7&8)	581	802	695	950
Balance at end of the period/year	4,576	3,996	5,430	4,736
	2,503	2,902	3,356	3,560

With the exception of short-term leases and leases of low-value underlying assets, each lease is reflected in the statement of financial position as a right-of-use asset and a lease liability.

Variable lease payments which do not depend on an index or a rate (such as lease payments based on a percentage of Group's sales) are excluded from the initial measurement of the lease liability and right-of-use assets.

14 Investment in subsidiaries

The Parent company is carrying the investment in subsidiaries at cost.

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Galfar Aspire Readymix SPC	3,000	3,000	-	-
Al Khalij Heavy Equipment & Engineering LLC	600	600	-	-
Aspire Projects & Services SPC	250	250	-	-
Galfar Mott MacDonald LLC	163	163	-	-
Galfar Training Institute LLC	149	149	-	-
Galfar Oman General Contracting for Building, Kuwait	-	12	-	-
	4,162	4,174	-	-
Provision for impaired investments	(399)	(411)	-	-
	3,763	3,763	-	-

As at 30 September 2025, Galfar Mott MacDonald LLC, and Galfar Training Institute LLC are under liquidation process.

Information about activities and incorporation of subsidiaries are summarised below:

Name of the subsidiaries	Principal activity	Place	Year of incorporation
Galfar Aspire Readymix SPC	Manufacturing	Oman	2012
Aspire Projects and Services SPC	Construction	Oman	2011
Galfar Training Institute LLC	Training	Oman	2009
Al Khalij Heavy Equipment and Engineering LLC	Hiring Equipment	Oman	2006
Galfar Mott MacDonald LLC	EPC consultancy	Oman	2013

Information on shareholding in subsidiaries are summarised below:

Name of the subsidiaries	Shares acquired by Parent Company		Shares acquired by the Group	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Galfar Aspire Readymix SPC	100%	100%	100%	100%
Aspire Projects and Services SPC	100%	100%	100%	100%
Galfar Training Institute LLC	99%	99%	100%	100%
Al Khalij Heavy Equipment and Engineering LLC	52%	52%	52%	52%
Galfar Mott MacDonald LLC	65%	65%	65%	65%

15 Investment in associates

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Galfar Engineering & Contracting Kuwait KSC (GEC)	7,030	7,030	3,973	4,062
	7,030	7,030	3,973	4,062
Provision for impairment in associates	(1,500)	(1,500)	-	-
	5,530	5,530	3,973	4,062

Movement on the provision for impairment in investments is as follows:

	Parent Company	
	Sep, 2025 RO '000	Dec, 2024 RO '000
At the beginning of the year	1,500	1,500
At the end of the year	1,500	1,500

Information on shareholding in associates is summarised below:

Name of the associate	Principal activity	Place	Year of incorporation
Galfar Engineering & Contracting Kuwait KSC	Construction	Kuwait	2010

Name of the associate	Shares acquired by Parent Company		Shares acquired by the Group	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Galfar Engineering & Contracting Kuwait KSC	25.49%	25.49%	25.49%	25.49%

The Parent Company holds 25.49 % shareholding in this company (earlier known as 'Shaheen Al Ghanim Contracting Co. KSC'). The company is engaged in construction activities.

	Sep, 2025 RO '000	Dec, 2024 RO '000
Share of associates' financial position:		
Current assets	1,743	3,377
Non - current assets	4,552	2,981
Current liabilities	(1,939)	(1,062)
Non - current liabilities	(383)	(1,234)
Net assets and carrying amount of the investment	3,973	4,062

	Sep, 2025 RO '000	Sep, 2024 RO '000
Statement of comprehensive income:		
Revenue	852	139
Costs of revenue	(972)	(228)
Loss before tax	(120)	(89)
Loss after tax	(120)	(89)

Share of loss of the Group for the period comprises of loss from GEC Kuwait RO 120 (2024: loss of RO 89) thousand.

16 Inventories

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Materials and consumables	13,687	15,590	15,726	17,897
Allowance for slow-moving inventories	(462)	(643)	(647)	(828)
	<u>13,225</u>	<u>14,947</u>	<u>15,079</u>	<u>17,069</u>

17 Contract work in progress

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Work-in-progress on long term contracts at cost plus attributable profit considered as receivables	62,504	70,482	62,874	70,883
Allowance for expected credit losses	(4,376)	(3,245)	(4,639)	(3,508)
	<u>58,128</u>	<u>67,237</u>	<u>58,235</u>	<u>67,375</u>

Due from customers for construction contracts:

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Revenue recognized at cost plus attributable profit	794,883	1,093,680	794,883	1,093,680
Less: Progress billings	(732,379)	(1,023,198)	(732,009)	(1,022,797)
	<u>62,504</u>	<u>70,482</u>	<u>62,874</u>	<u>70,883</u>

Due to customers for construction contracts:

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Amounts due to customers under construction contracts recorded as billings in excess of work done (Note 30)	7,114	3,460	7,114	3,460

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Progress claims received and receivable	246,320	275,953	246,320	275,953
Less: Revenue recognized at cost plus attributable profit	(239,206)	(272,493)	(239,206)	(272,493)
	<u>7,114</u>	<u>3,460</u>	<u>7,114</u>	<u>3,460</u>

18 Contract and trade receivables

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Contract billed receivables	86,373	86,619	86,954	87,167
Trade receivables	648	1,326	5,855	7,261
Retentions receivables – current	13,194	13,389	13,492	14,845
	100,215	101,334	106,301	109,273
Allowance for expected credit losses	(5,681)	(5,425)	(7,059)	(6,830)
	94,534	95,909	99,242	102,443
Retentions receivables	16,899	14,209	18,144	14,209
Non-current retention receivables (gross amount)				
Allowance for expected credit losses	(68)	(60)	(68)	(60)
Non-current portion (net of provisions)	16,831	14,149	18,076	14,149

The net carrying value of contract and trade receivables is considered a reasonable approximation of fair value. All of the Group's contract and trade receivables have been reviewed for indicators of impairment.

(i) Classification as contract and trade receivables (including receivables from related parties)

Contract receivables are amounts due from customers including related parties for contracts work done in the ordinary course of business. They are generally due for settlement within 90 days of date of invoice and therefore are all classified as current. These receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised fair value.

The Company holds these receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method. Details about the Company's impairment policies and the calculation of the loss allowance are provided in note 3 (b).

(ii) Carrying and fair values of contract receivables

The carrying amounts of the Group's contract receivables including receivable from related parties are denominated in Rial Omani. Due to the short-term nature of the current receivables, their carrying amount is approximate to their fair value.

19 Other current assets

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Advance on sub-contracts and supplies	5,217	4,369	10,341	8,452
Advances to employees	59	130	59	130
Prepaid expenses	3,560	2,692	3,636	2,748
Due from related parties - others (Note 36)	11,026	9,781	5,123	5,112
Deposits	850	683	850	683
Other receivables	2,579	1,997	2,579	1,997
	23,291	19,652	22,588	19,122
Allowance for expected credit losses against due from related parties	(2,787)	(3,185)	(3,205)	(3,830)
Provision for others	(13)	(10)	(78)	(75)
	20,491	16,457	19,305	15,217

20 Deposits with banks

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Term deposits (net of allowance for expected credit losses)	13,573	3,451	13,573	3,890
	13,573	3,451	13,573	3,890

21 Cash and cash equivalents

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Cash in hand	126	64	152	89
Bank balances with current accounts	5,406	7,344	5,950	8,605
	5,532	7,408	6,102	8,694

There are no restrictions on bank balances at the time of approval of the financial statements.

For the purpose of statement of cash flows, cash and cash equivalents are presented as follows:

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Cash and bank balances	5,549	7,421	6,119	8,707
Deposits with banks (within 3 months maturity) (Note 20)	2,000	1,072	2,000	1,072
Bank overdrafts (Note 29)	(8,436)	(7,041)	(8,436)	(7,041)
	(887)	1,452	(317)	2,738

22 Share capital

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Authorised: [500,000,000] (2024: 500,000,000) ordinary shares of par value RO [0.100] (2024: RO 0.100) each	50,000	50,000	50,000	50,000
Issued and fully paid: Balance at beginning of the year	29,065	29,065	29,065	29,065
Balance at end of the period/ year	29,065	29,065	29,065	29,065

22 Share capital (continued)

The issued and fully paid share capital comprises of 290,650,946 (2024: 290,650,946) shares having a par value of RO 0.100 (2024: RO 0.100) each. Pursuant to the terms of its IPO, the share capital of the Parent Company has been divided into two classes comprising of 202,986,446 (2024: 202,986,446) ordinary shares and 87,664,500 (2024: 87,664,500) preferential voting rights shares. The preferential voting rights shares are held by the promoting shareholders and carry two votes at all general meetings while otherwise ranking pari-passu with ordinary shares in all rights including the receipt of dividend. That detail of major Shareholders is published on the Muscat Stock Exchange.

23 Statutory reserve

In accordance with the Commercial Companies Law of the Sultanate of Oman, 2019, annual appropriations of 10% of the profit for the year are made to this reserve until the accumulated balance of the reserve is equal to one-third of the value of the Group's paid-up share capital. This reserve is not available for distribution to the Shareholders. During the period, RO 58 thousand for Parent and RO 71 thousand for the Group has been transferred to statutory reserve (2024: RO Nil thousand for parent and RO 28 for the Group).

24 Foreign currency translation reserve

Foreign currency translation reserve represents impact of translation of associate company's (Galfar Engineering and Contracting Kuwait KSC) financial statements figures in foreign currency to functional currency of the Parent Company as required under IAS 21 The Effects of Changes in Foreign Exchange Rates.

25 Dividend

No dividend was proposed or paid in 2025 (2024: Nil).

26 Term loans

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Term loans:				
- from banks	24,209	17,383	24,209	17,383
- finance companies	8,801	11,645	13,119	15,354
	33,010	29,028	37,328	32,737
Current portion:				
- from banks	5,428	4,894	5,428	4,894
- finance companies	5,873	5,366	8,084	6,766
	11,301	10,260	13,512	11,660
Non-current portion:				
- from banks	18,781	12,489	18,781	12,489
- finance companies	2,928	6,279	5,035	8,588
	21,709	18,768	23,816	21,077
The term loans are repayable as follows:				
Within one year	11,301	10,260	13,512	11,660
In the second year	6,787	7,409	6,787	7,409
From third year onwards	14,922	11,359	17,029	13,688
	33,010	29,028	37,328	32,737

The term loans are stated at amortised cost and amounts repayable within the next twelve months have been shown as a current liability. The term loans from banks are secured against the assignment of contract receivables and/or joint registration of motor vehicles and equipment/lands mortgage. The term loans from finance companies are secured against the jointly registered motor vehicles and equipment's.

27 Lease liabilities

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
At the beginning of the year	1,068	1,616	1,789	2,969
Additions during the period/year	183	255	487	(263)
Interest on lease liabilities	41	83	83	130
Payments during the period/ year	(568)	(886)	(748)	(1,047)
Balance at the end of the period/year	724	1,068	1,611	1,789

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Current portion	538	622	617	753
Non-current portion	186	446	994	1,036
	724	1,068	1,611	1,789

28 Short term loans

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
From banks	15,324	20,600	15,397	20,974

Short term loans from banks are repayable in one year and are secured against the contract assignments.

29 Bank borrowings

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Bank overdrafts	8,436	7,041	8,436	7,041
Loan against trust receipts	16,491	17,830	16,491	17,830
Bills discounted	11,868	8,244	11,868	8,884
	36,795	33,115	36,795	33,755

Bank borrowings are repayable on demand or within one year. Bank borrowings are secured against the assignment of contract receivables.

30 Trade and other payables

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Trade payables	52,945	56,921	64,080	69,068
Advance from customers - current	34,128	22,506	34,128	22,506
Accrued expenses	9,144	12,079	10,420	14,023
Due to customers for construction contracts (Note 17)	7,114	3,460	7,114	3,460
Retentions on sub-contracts	5,923	5,321	5,959	5,354
Due to related parties (Note 36)	3,007	4,465	1,165	1,178
Statutory dues payable	749	1,888	890	1,993
Other payables	1,062	1,064	1,456	1,250
	114,072	107,704	125,212	118,832

30 Trade and other payables (continued)

All amounts are short-term. The carrying values of trade and other payables are considered to be a reasonable approximation of fair values.

	Parent Company		Consolidated	
	Sep, 2025	Dec, 2024	Sep, 2025	Dec, 2024
	RO '000	RO '000	RO '000	RO '000
Advance from customers:				
Non-current portion	28,953	14,041	28,953	14,041
Current portion	34,128	22,506	34,128	22,506
	63,081	36,547	63,081	36,547

Advances from customers are secured by bank guarantees.

Advances from customers which can be adjusted against the estimated amounts to be billed in next 12 months are considered as current advances.

31 Provision for employees' end of service benefits

	Parent Company		Consolidated	
	Sep, 2025	Dec, 2024	Sep, 2025	Dec, 2024
	RO '000	RO '000	RO '000	RO '000
Balance at beginning of the year	12,347	14,745	12,829	15,247
Charge for the period/year (Note 9)	1,141	1,651	1,225	1,757
Paid during the period/year	(1,930)	(4,049)	(1,799)	(4,175)
Balance at end of the period/year	11,588	12,347	12,255	12,829

32 Provisions

	Parent Company		Consolidated	
	Sep, 2025	Dec, 2024	Sep, 2025	Dec, 2024
	RO '000	RO '000	RO '000	RO '000
Provision for employees' leave pay and passage	4,946	5,186	4,946	5,186
Provision for purchases and sub-contract costs	27,874	32,454	27,874	32,454
Provision for future loss on contracts	947	4,173	947	4,173
	33,767	41,813	33,767	41,813

33 Taxation

Income tax is provided for Parent Company and Omani subsidiaries as per the provisions of the law of income tax on companies in Oman at the rate of 15% of result after adjusting disallowable items.

Income tax expense

	Parent Company		Consolidated	
	Sep, 2025	Dec, 2024	Sep, 2025	Dec, 2024
	RO '000	RO '000	RO '000	RO '000
Tax (credit)/charge	-	-	-	(48)
Deferred tax charge/(credit) for the period/ year	-	-	36	17
	-	-	36	(31)

Provision for taxation

The Parent Company's income tax assessment up to the year 2020 has been completed by the tax authority. The income tax assessments of the subsidiaries are at various stages of completion. The management believes that the amount of additional taxes, if any, that may become payable on finalisation of the unassessed tax years would not be material to the Group's financial position. The movement of tax provision is as follows:

The movement of tax provision is as follows:

	Parent Company		Consolidated	
	Sep, 2025	Dec, 2024	Sep, 2025	Dec, 2024
	RO '000	RO '000	RO '000	RO '000
Balance at beginning of the year	100	100	125	125
Tax (adjustment)/charge	-	-	-	(48)
Tax adjustment/paid	-	-	-	48
Balance at end of the period/year	100	100	125	125

33 Taxation (continued)

Deferred tax liability

Deferred income taxes are calculated on all temporary differences under the asset/liability method using a principal tax rate as per tax law of the respective country.

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Balance at beginning of the year	-	-	365	169
Tax charge/(adjustment)	-	-	36	196
Balance at end of the period/year	-	-	401	365

34 Earning per share

The earning per share is calculated by dividing the earnings for the period/ year attributable to the owners of the Parent Company by the weighted average number of shares outstanding during the period. The Parent Company does not have any dilutive potential ordinary shares in issue at the year end, thus, the diluted earning per share is identical to the basic earning per share.

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Sep, 2024 RO '000	Sep, 2025 RO '000	Sep, 2024 RO '000
Profit attributable to equity shareholders of the Parent Company:	575	(1,067)	789	(1,869)
Number of shares in '000 (Note 22)	290,650	290,650	290,650	290,650
Basic and diluted earning per share (RO)	0.002	(0.004)	0.003	(0.006)

35 Net assets per share

Net assets per share is calculated by dividing the equity attributable to Shareholders of the Parent Company at the reporting date by the number of shares outstanding as follows:

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Net assets	25,375	24,800	19,502	18,682
Number of shares in '000 (Note 22)	290,650	290,650	290,650	290,650
Net assets per share (RO)	0.087	0.085	0.067	0.064

36 Related parties' transactions and balances

Related parties comprise of subsidiaries, associated companies, major Shareholders, Directors and key management personnel of the Group, and entities controlled, jointly controlled or significantly influenced by such parties.

The Group maintains balances with these related parties which arise in the normal course of business from commercial transactions and are entered into at terms and conditions which are approved by the management/Audit Committee.

The following is a summary of significant transactions with related parties which are included in the financial statements:

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Sep, 2024 RO '000	Sep, 2025 RO '000	Sep, 2024 RO '000
Sales and services				
- with subsidiaries	808	1,180	-	-
- with other related parties	109	186	109	186
Purchase of goods and services				
- with subsidiaries	6,158	5,668	-	-
- with other related parties	50	3,164	50	3,164
Directors' sitting fees	35	36	35	36

Balances of related parties recognised and disclosed in notes 19 and 30 respectively are as follows:

	Parent Company		Consolidated	
	Sep, 2025 RO '000	Dec, 2024 RO '000	Sep, 2025 RO '000	Dec, 2024 RO '000
Due from subsidiaries and associated companies	9,285	7,284	3,382	2,615
Due from other related parties	1,741	2,497	1,741	2,497
Allowance for expected credit losses against due from related parties	(2,787)	(3,185)	(3,205)	(3,830)
	8,239	6,596	1,918	1,282
Due to Shareholders		-		-
Due to subsidiaries and associated companies	3,006	4,292	1,164	1,070
Due to other related parties	1	173	1	108
	3,007	4,465	1,165	1,178